

# Pensions Administration System Retender

Procurement Timeline vo.3

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### **Option 1: Mini-Competition**

| Option 1 - Estimate 5.5 months                               | Mini-Competition (suitable Framework if available) |     |   |   |   |   |   |   |   |    |    |    |
|--------------------------------------------------------------|----------------------------------------------------|-----|---|---|---|---|---|---|---|----|----|----|
| Monti                                                        | 1                                                  | 2   | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 |
| Pre-Market engagement                                        |                                                    |     |   |   |   |   |   |   |   |    |    |    |
| Gather Requirements, Review Framework Terms & Build Call-off |                                                    |     |   |   |   |   |   |   |   |    |    |    |
| Prepare Detailed Sourcing Plan & Tender Documents            |                                                    |     |   |   |   |   |   |   |   |    |    |    |
| ESCC Governance (Route to Market)                            |                                                    |     |   |   |   |   |   |   |   |    |    |    |
| Advertise Tender/Supplier Response                           |                                                    |     |   |   |   |   |   |   |   |    |    |    |
| Evaluate / Moderate Tender Responses                         |                                                    |     |   |   |   |   |   |   |   |    |    |    |
| Clarify Tender / System Demonstrations                       |                                                    |     |   |   |   |   |   |   |   |    |    |    |
| ESCC Governance (Award)                                      |                                                    |     |   |   |   |   |   |   |   |    |    |    |
| Award Notices, Call-off Contract Finalisation & Standstill   |                                                    |     |   |   |   |   |   |   |   |    |    |    |
| Signature                                                    |                                                    |     |   |   |   |   |   |   |   |    |    |    |
| Pensions Board / Committee Engagement Points                 | 1                                                  | . 2 |   |   | 3 |   |   |   |   |    |    |    |

#### **Key Risks**

- 1. No suitable Framework available
- 2. Framework Terms unacceptable to ESCC
- 3. Compromise

#### **Recommendation**

Rejected: Key reason: Limits competition: Two specialist Frameworks available, Kent CC has two Suppliers (Civica & Equiniti) and Northumberland CC is single supplier (Heywoods).

#### **Key Benefits**

- 1. Fastest and least cost procurement path
- 2. Established Contract Terms
- 3. Known Suppliers

#### **Pensions Board / Committee Engagement Points**

- 1 pre-market to review known systems available in marketplace
- review functional system requirements and terms
- review evaluation outcome and attend system demonstrations

## Option 2: OJEU – Open Tender

| Option 2 - Estimate 7.5 months                                          | OJEU Tender - Open |   |   |   |   |   |   |   |   |   |    |    |    |
|-------------------------------------------------------------------------|--------------------|---|---|---|---|---|---|---|---|---|----|----|----|
| Month                                                                   | 1                  | 2 | 3 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 |
| Pre-Market event/engagement                                             |                    |   |   |   |   |   |   |   |   |   |    |    |    |
| Gather Requirements, Build Contract Terms                               |                    |   |   |   |   |   |   |   |   |   |    |    |    |
| Prepare Detailed Sourcing Plan & Tender Documents                       |                    |   |   |   |   |   |   |   |   |   |    |    |    |
| ESCC Governance (Route to Market)                                       |                    |   |   |   |   |   |   |   |   |   |    |    |    |
| Advertise Tender/Supplier Response                                      |                    |   |   |   |   |   |   |   |   |   |    |    |    |
| Evaluate & Moderate Tender Responses                                    |                    |   |   |   |   |   |   |   |   |   |    |    |    |
| Clarify Tender / System Demonstrations                                  |                    |   |   |   |   |   |   |   |   |   |    |    |    |
| ESCC Governance (Award)                                                 |                    |   |   |   |   |   |   |   |   |   |    |    |    |
| Award Notices, Final Due Dilligence, Contract Finalisation & Standstill |                    |   |   |   |   |   |   |   |   |   |    |    |    |
| Signature                                                               |                    |   |   |   |   |   |   |   |   |   |    |    |    |
| Pensions Board / Committee Engagement Points                            | 1                  |   | 2 |   |   |   | 3 |   |   |   |    |    |    |

#### **Key Risks**

- 1. Large number of unsuitable bids
- 2. Development of robust new ESCC Terms
- 3. Limited Response from the Market

#### Recommendation

Rejected: Key reason: High evaluation effort: Without a pre-qualification stage, there is likely to be many unsuitable bids that will require evaluation and feedback, which in turn creates a challenge risk.

#### **Key Benefits**

1. Open to entire market

#### **Pensions Board / Committee Engagement Points**

- pre-market to review known systems available in marketplace
- review functional system requirements and terms
- review evaluation outcome and attend system demonstrations

### Option 3: OJEU Restricted Tender

| Option 3 - Estimate 9 months                                            | OJE | OJEU Tender - Restricted |   |   |   |   |   |   |   |    |    |    |
|-------------------------------------------------------------------------|-----|--------------------------|---|---|---|---|---|---|---|----|----|----|
| Montl                                                                   | 1   | 2                        | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 |
| Pre-Market event/engagement                                             |     |                          |   |   |   |   |   |   |   |    |    |    |
| Gather Requirements, Build Contract Terms                               |     |                          |   |   |   |   |   |   |   |    |    |    |
| Prepare Detailed Sourcing Plan & Tender Documents                       |     |                          |   |   |   |   |   |   |   |    |    |    |
| ESCC Governance (Route to Market)                                       |     |                          |   |   |   |   |   |   |   |    |    |    |
| Advertise Tender/Supplier Response to PQQ                               |     |                          |   |   |   |   |   |   |   |    |    |    |
| Clarify, Evaluate & Moderate PQQ responses and agree short-list         |     |                          |   |   |   |   |   |   |   |    |    |    |
| Issue final Tender/Supplier Response                                    |     |                          |   |   |   |   |   |   |   |    |    |    |
| Clarify, Evaluate & Moderate Tender Responses                           |     |                          |   |   |   |   |   |   |   |    |    |    |
| System Demonstrations                                                   |     |                          |   |   |   |   |   |   |   |    |    |    |
| ESCC Governance (Award)                                                 |     |                          |   |   |   |   |   |   |   |    |    |    |
| Award Notices, Final Due Dilligence, Contract Finalisation & Standstill |     |                          |   |   |   |   |   |   |   |    |    |    |
| Signature                                                               |     |                          |   |   |   |   |   |   |   |    |    |    |
| Pensions Board / Committee Engagement Points                            | 1   | 2                        |   |   |   |   | 3 |   |   |    |    |    |

#### **Key Risks**

- 1. PQQ criteria limits the competition
- Development of new ESCC Terms takes longer than planned
- 3. Additional PQQ stage increases risk of challenge

#### **Recommendation**

Chosen path: Key reason: The Pre-qualification stage will enable capable players to be quickly identified, short-listed and tendered.

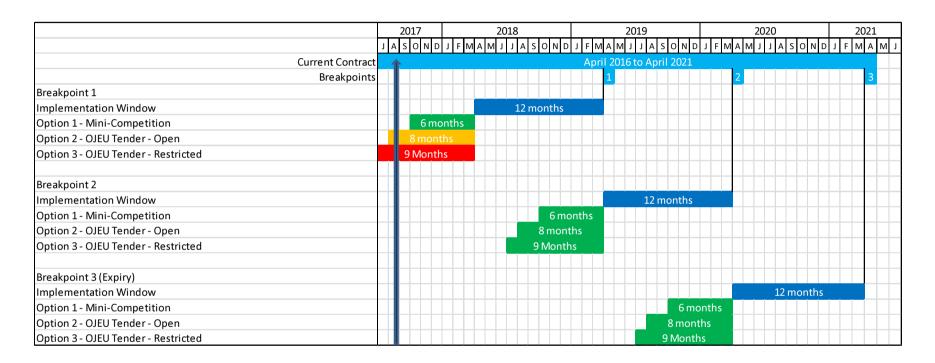
#### **Key Benefits**

- 1. Open to entire market
- PQQ stage allows exclusion of bidders unprepared to accept pre-Qualification criteria, eg. target Licensing model to permit resale

#### **Pensions Board / Committee Engagement Points**

- 1 pre-market to review known systems available in marketplace
- review functional system requirements and terms
- review evaluation outcome and attend system demonstrations

### **Procurement Timeline Windows**



#### Financial considerations

Breakpoint 1 (April 2019); £151,000 early exit penalty

Breakpoint 2 (April 2020); £88,000 early exit penalty

Breakpoint 3 (April 2021); Nil